

ADALTA LIMITED

ACN 120 332 925

(the Company)

CORPORATE GOVERNANCE POLICIES

AUDIT & RISK COMMITTEE CHARTER

The following Charter shall apply to the extent that it is relevant to the size of the Company.

1. Scope

The Audit & Risk Committee shall be a committee of the Board of the Company with the specific powers delegated under this charter. The charter sets out the Audit & Risk Committee's function, composition, mode of operation, authority and responsibilities.

2. Function

The primary function of the Committee shall be to assist the Board in fulfilling its responsibilities relating to accounting and reporting practices of the Company. In addition, the Committee will:

- (a)** oversee, co-ordinate and appraise the quality of the audits conducted by both the Company's external and internal auditors (if any);
- (b)** determine the independence and effectiveness of the external and internal auditors (if any);
- (c)** maintain open lines of communications among the Board, the internal and external auditors to exchange views and information, as well as confirm their respective authority and responsibilities;
- (d)** serve as an independent and objective party to review the financial information submitted by management to the Board for issue to shareholders, regulatory authorities and the general public;
- (e)** consider reports from management on the appropriateness of risk management policies relevant to the company and establish policies for the oversight and management of material business risks; and
- (f)** review the adequacy of the reporting and accounting controls of the Company.

The Committee is not required to personally conduct accounting reviews or audits and is entitled to rely on employees of the Company or professional advisers where appropriate.

3. Membership and composition

The Board shall appoint the members of the Committee and review the

composition of the Committee at least annually. The Committee will comprise:

- (a) at least three members;
- (b) all of whom, where possible, will be non-executive directors;
- (c) a majority of whom will be independent directors;
- (d) where possible, an independent chairman appointed by the Board and who is not the Chairman of the Board; and
- (e) where possible, members with sufficient financial skills and experience relevant to the committee's functions.

4. Meetings

The Committee shall:

- (a) meet as frequently as required but at least two times per year. Any Committee member may call a meeting with reasonable notice; and
- (b) the minimum quorum for a committee meeting is two members.

Where only two members are present, the unanimous vote of the two members will constitute an act of the Committee. Where the committee comprises more than two committee members, the vote of a majority of the members present will constitute an act of the Committee.

The secretary of the Committee is the Company Secretary.

5. Management of conflicts of interest

The Chairman of the Audit & Risk Committee will actively manage actual, potential and perceived conflicts of interest.

Members of the Audit and Risk Committee will not participate in discussions and will not vote on any issues in respect of which there is an actual, potential or perceived conflict of interest.

6. Authority

In performing its functions in accordance with any applicable law, the Committee:

- (a) has unrestricted access to the external auditors, the internal audit firm (if any), senior management and employees of the Company;
- (b) has unrestricted access to information and reports relevant to fulfilling its responsibilities;
- (c) may seek independent external advice on matters brought before the Committee or in relation to the functions and responsibilities of the Committee; and
- (d) shall have the power to conduct or authorise investigations into any matters within the committee's scope of responsibilities or when requested by the Board.

7. Responsibilities

The Committee must promote an environment within the Company which is consistent with best practice financial reporting and risk management. In particular, the Committee must:

- (a)** perform an independent review of financial information prepared by management for external reporting. This will include conducting reviews of the annual report, directors' report, annual financial statements, half yearly financial statements and any other externally reported financial information required by law;
- (b)** monitor the integrity and effectiveness of financial reporting processes;
- (c)** review and assess the external audit arrangements;
- (d)** appoint, review and assess the internal audit arrangements (if any) and consider significant internal audit findings and management's responses and related actions;
- (e)** review and ensure implementation of legislated major accounting changes;
- (f)** ensure that appropriate policies are established and adequate systems are in place to identify and disclose related-party transactions and assess the propriety of any related party transactions;
- (g)** require management to design and implement the risk management and internal control system to manage the company's material business risks;
- (h)** assess whether the Company has any material exposure to economic, environmental and social sustainability risks and, if it does, determine how the Company is to manage those risks;
- (i)** review and assess risk areas related to information technology, cyber security and on-line systems including privacy obligations to identify any changes to policies and processes to manage those risks;
- (j)** consider reports from management as to whether material business risks are being managed effectively; and
- (k)** ensure that the Board is kept regularly informed on general progress and activities, and is promptly briefed on all significant matters.

8. External audit arrangements

The Committee shall report to the Board on external audit arrangements, including:

- (a)** making recommendations to the Board on the appointment, re-appointment, replacement and remuneration of the external audit firm;
- (b)** review the terms of engagement for the external auditor;
- (c)** review the scope of the external audit with the external auditor including identified risk areas;

- (d) monitor the performance of the external audit including assessment of the quality and rigour of the audit, quality of the service provided and the audit firm's internal quality control procedures;
- (e) review and assess non-audit services to be provided by the external auditor, with particular consideration to the potential to impair or appear to impair the external auditors' independence;
- (f) review and monitor management's responsiveness to the external audit findings; and
- (g) on a periodic basis, meet with the external auditor without the presence of management.

9. Appointment of external auditor

Should a change in auditor be considered necessary, a formal tendering process will be undertaken. The Committee will identify the attributes required of an auditor and will ensure the selection process is sufficiently robust so as to ensure selection of an appropriate auditor.

The Committee will ensure that prospective auditors have been provided with a sufficiently detailed understanding of the Company, its operations, its key personnel and any other information, including group structures and financial statements, that will have a direct bearing on each firm's ability to develop an appropriate proposal and fee estimate.

The Committee and the Board will consider the appointment in conjunction with senior management.

In selecting an external auditor, particular consideration will be given to determining whether the fee quoted is sufficient for the work required, that the work is to be undertaken by people with an appropriate level of seniority, skill and knowledge and whether the work proposed is sufficient to meet the Company's needs and expectations.

The appointment of a new external audit firm will be placed before shareholders for ratification at the next annual general meeting after the appointment is made.

10. Rotation and succession planning

The Committee will discuss with the auditor the provisions the audit firm has in place for rotation of the lead engagement partner and the independent review partner. The Company shall require that the lead engagement partner be rotated in accordance with legislative requirements.

11. Management sign-off procedure

The Audit & Risk Committee will ensure that the Managing Director / CEO and Chief Financial Officer prepare a written statement to the Board certifying that the Company's annual financial report, half yearly financial report and the quarterly cash flow reports present a true and fair view, in all material respects, of the financial condition or cash flows of the Company and its operational performance (as relevant to the nature of the report) and are in accordance with relevant accounting standards.

The statement is to be presented to the Board prior to the approval and sign-off of the respective annual and half yearly financial reports.

Any questions in relation to this Charter should be directed to the Chairman of the Audit & Risk Committee.

12. Version control

Version	Approval date	Approved by
1.0	25 February 2021	Board of Directors
1.1	27 February 2023	Board of Directors