

ADALTA LIMITED

ACN 120 332 925

CORPORATE GOVERNANCE POLICIES

CODE OF CONDUCT

This code of conduct aims to encourage the appropriate standards of conduct and behaviour of the directors, officers, employees and contractors (collectively called the employees) of the Company.

STATEMENT OF VALUES

The following values underpin the expected conduct and behaviours of the employees of the Company:

1. **Patients and volunteers first.** The patients and human volunteers receiving products developed by the Company in clinical trials or otherwise may trust that the Company will place their safety at the forefront of decision-making.
2. **Impact.** The Company will utilize its technology and the resources provided by shareholders to strive to make meaningful impacts on high unmet medical needs.
3. **Integrity.** Employees are expected to act with integrity, meeting the high ethical, behavioural and compliance standards expected of the Company by the community and regulators.
4. **Objectivity.** The Company and employees will make decisions based on the best available and most robust, and, where relevant, reproducible and statistically meaningful data.
5. **Merit with diversity.** The Company will aim to attract and retain employees with the best available skills, recognizing that diversity of backgrounds, experiences and perspectives will further enhance the capability of the Company.

GENERAL PRINCIPLES

1. Employees of the Company must act honestly, in good faith to enhance the reputation and performance of the Company and otherwise in the best interests of the Company as a whole.
2. Employees have a duty to use due care and diligence in fulfilling the functions of their position and exercising the powers attached to their employment.
3. Employees must recognise that their primary responsibility is to the Company's shareholders as a whole but in the context of broader stakeholder interests.

4. Employees must not take advantage of their position for personal gain, or the gain of their associates.
5. Directors have an obligation to be independent in their judgements.
6. Confidential information received by employees in the course of the exercise of their duties remains the property of the Company. Confidential information can only be released or used with specific permission from the Company.
7. Employees have an obligation, to comply with the spirit as well as the letter, of the law and with the principles of this code.

The Company views breaches of this code as serious misconduct. Employees who have become aware of any breaches of this code must report the matter immediately to their manager or the Company Secretary. The manager or Company Secretary has the responsibility to report the breach to the appropriate senior management and to advise the relevant employee of the outcome and actions implemented.

Any employee who in good faith, reports a breach or a suspected breach will not be subject to any retaliation or recrimination for making that report.

Employees who breach the policies outlined in this code may be subject to disciplinary action, including in the case of serious breaches, dismissal.

DIRECTORS

The following additional comments apply to directors of the Company and aim to ensure directors have a clear understanding of the Company's expectations of their conduct.

Fiduciary duties

All directors have a fiduciary relationship with the shareholders of the Company. A director occupies a unique position of trust with shareholders, which makes it unlawful for directors to improperly use their position to gain advantage for themselves.

Duties of directors

Each director must endeavour to ensure that the Company is properly managed so as to protect and enhance the interests of all shareholders. To this end, directors need to devote sufficient time and effort to understand the Company's operations.

Directors should ensure that shareholders and the ASX are informed of all material matters which require disclosure and avoid or fully disclose conflicts of interest.

Conflict of interest

At all times a director must be able to act in the interests of the Company. Where the interests of associates, the personal interest of a director or a director's family

may conflict with those of the Company, then the director must immediately disclose such conflict and either:

- (a) eliminate the conflict, or
- (b) abstain from participation in any discussion or decision-making process in relation to the subject matter of the conflict.

Executive directors must always be alert to the potential for a conflict of interest between their roles as executive managers and their fiduciary duty as directors.

Insider trading

Information concerning the activities or proposed activities of the Company, which is not public and which could materially affect the Company's share price must not be used for any purpose other than valid Company requirements.

Managing Director / CEO and CFO

It is the responsibility of both the Managing Director / CEO and the CFO to provide a written declaration to the Board that, in their opinion:

- (a) the financial records of the Company have been properly maintained;
- (b) the financial statements comply with the appropriate accounting standards;
- (c) the financial reports submitted to the Board represent a true and fair view of the Company's financial position and performance; and
- (d) that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

STAKEHOLDERS

The Board recognises that the primary stakeholders in the Company are its shareholders. Other legitimate stakeholders in the Company include patients and volunteers receiving the Company's products in clinical trials or as approved therapies or diagnostics, employees, partners, suppliers and the general community.

The Company's primary objective is to create shareholder wealth through capital growth and dividends by the continued development of its business. This is achieved by:

- (a) keeping the market informed of its research, product development and clinical development activities;
- (b) actively progressing its pre-clinical studies and clinical trials; and
- (c) seeking new opportunities in or adjacent to areas in which the Company has intellectual property and know how.

The Company is committed to conducting all its activities in a manner which:

- (a) protects the health and safety of all employees, contractors and

community members;

- (b) recognises, values and rewards the individual contribution of each employee;
- (c) achieves a balance between economic development, maintenance of the environment and social responsibility;
- (d) maintains good relationships with suppliers and the local community; and
- (e) is honest, lawful and moral.

All employees (including directors) are expected to act with the utmost integrity and objectivity, striving at all times to enhance the reputation and performance of the Company.

Any questions in relation to this Policy should be directed to the Chairman.

This policy is reviewed **every two years** by the Remuneration and Nominations Committee.

This policy was last reviewed on 18 October 2023.